

City Governance



Cities as life-supporting systems

CHAPTER 4



“Good Governance..capacity of city council and their partners to formulate and implement sound policies and systems that reflect the interest of local citizens, and to do so in a way that is transparent and inclusive of those with least power and resources”

Key Issues

- Restructuring Local Government
- Popular Trust in Government
- Perceived Municipal Performance
- Satisfaction with specific services
- Public Participation

SOCR 2011:

Resilience Framework:

1. Capacity to accommodate/absorb shocks

- Cope with vulnerability to fires, flooding, recession, migration, rising energy costs, water scarcity ...

2. Longer-term adaptability

- Change trajectory of development to reflect shifts in technology needs of firms, lifestyles, etc.
- Active experimentation, creativity, innovation



Resilience?

Governance:

- **Historical backlogs (inequity)**
- **New “backlogs” (growth)**
- **Developmental State (inclusive)**
- **Economic Productivity**

Pressures:

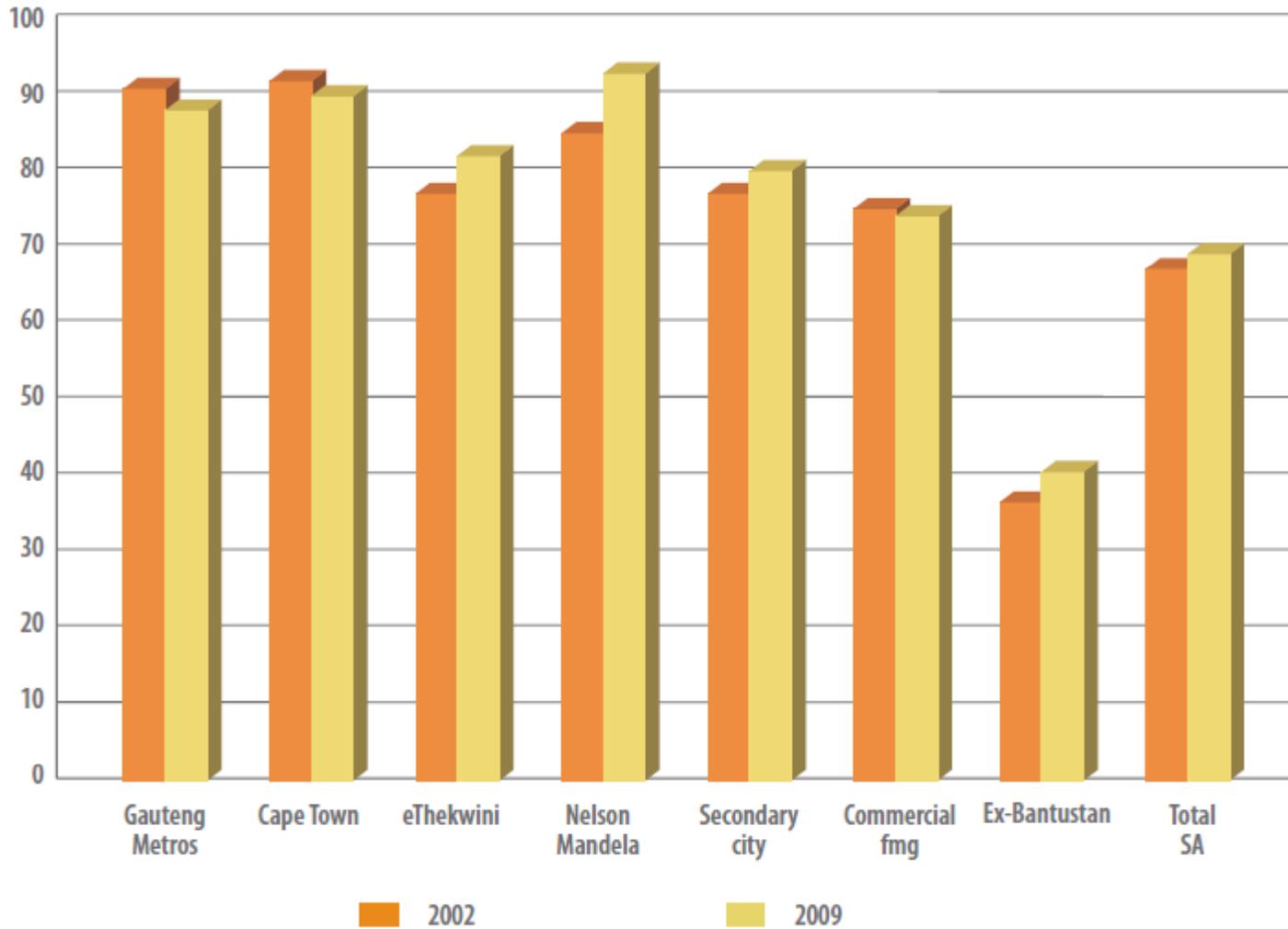
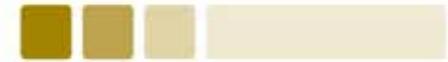
- **Infrastructure maintenance**
- **Billing and debt collection**
- **Service delivery protests**
- **Leadership**
- **Administrative Capacity**
- **Unemployment**
- **Crime/Safety**
- **HIV/Aids**
- **Poverty**
- **Corruption**
- **Spatial Vision**

City Development Strategy

Issues:

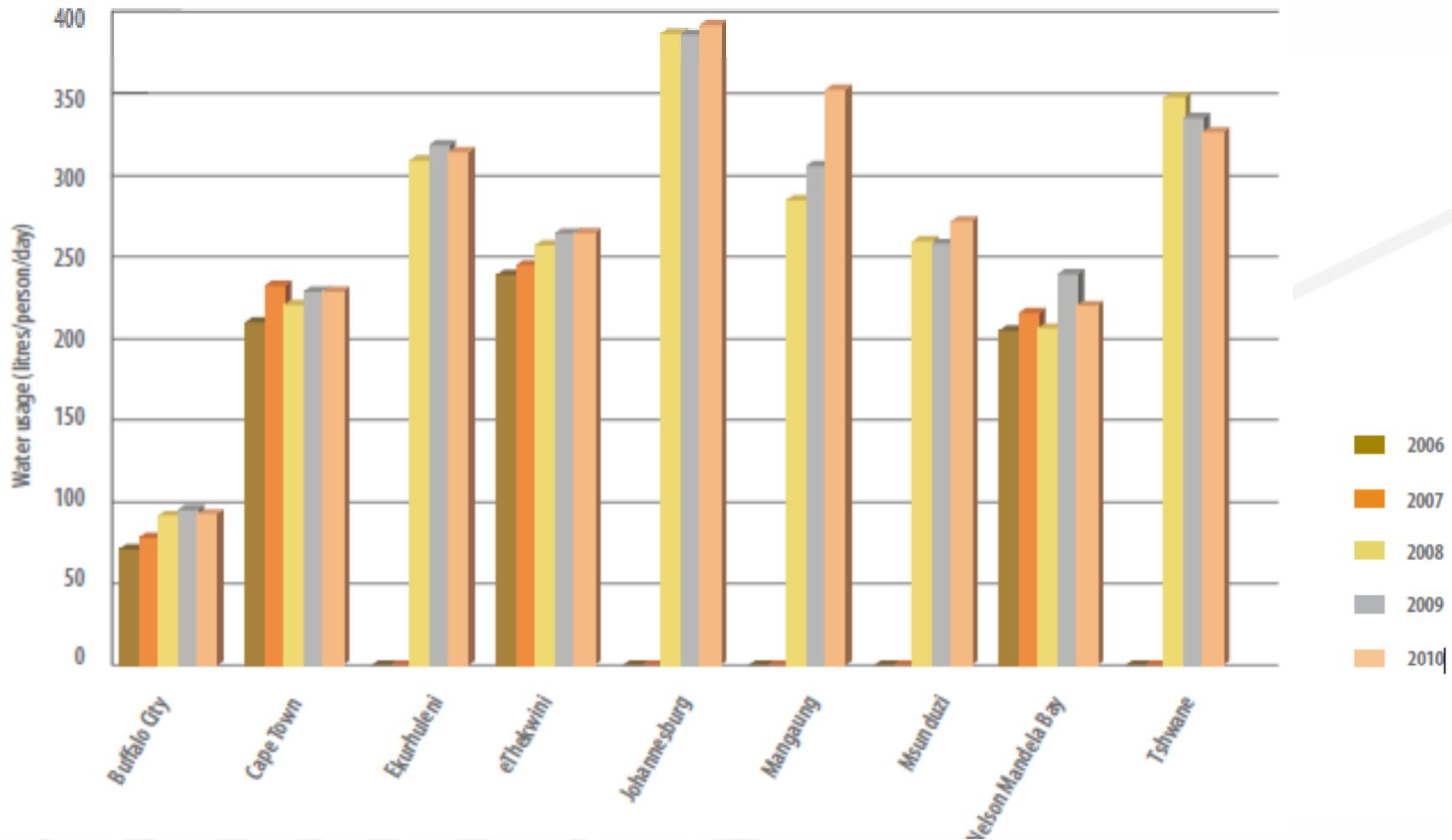
- **Restructuring Local Gov.**
- **Popular Trust in Government**
- **Satisfaction with services**
- **Public participation**

Demand: Improving access



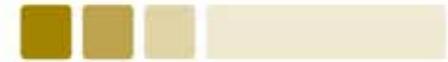
Percentage of households with access to piped water (SOCR, SACN 2011)

Demand: Household & industrial use



Average daily water usage per citizen (SOCR, SACN 2011)

Demand: City government services



BUILT ENVIRONMENT

- Town planning and building control
- Municipal policing (by-law enforcement)
- Supply of water
- Sanitation (sewerage)
- Roads and storm-water drainage
- Traffic lights and street lights
- Refuse collection and disposal; street sweeping
- Environmental health services
- Emergency services (ambulances, fire)
- Supply of electricity and gas
- Cemeteries, parks and sports facilities
- Bus and taxi ranks; markets
- Public transport services
- Etc.

SOCIAL SERVICES

- Civil administration (birth/death/marriage registration)
- Business registration and licensing
- Health care services (PHC, vaccination campaigns ,etc)
- Social welfare
- Educational services (pre-school, etc.)
- Housing rental
- Etc.

Opportunities



At a national level, South Africa

- ✓ National Planning Commission (Vision)
- ✓ Metro Transport Grant, Urban Settlement Dev. Grant
- ✓ Cities Support Programme/NDPG
- ✓ Climate change accord (COP17)

At a local level

- ✓ 2011 Local Elections (new mayors/leadership)
- ✓ Growth and Development Strategies (Joburg 2040)

Opportunities cont'

- **At a local level, there have been promising initiatives**
 - ✓ Johannesburg Growth and Development Strategy released in Oct/2011 after significant public consultation
 - ✓ Cape Town has been nominated as Design Capital 2014
 - ✓ Durban is hosting COP17 2011
- **The SACN is coordinating the input to the Local Government Pavilion at COP 17 in support of South Africa Local Government Association**
- **The SACN is facilitating metropolitan contribution to the review of National Land Use Management Legislation**

Productive City

- Can the local economy provide the majority of residents with opportunities to make a reasonable living?

Inclusive City

- Do residents have the opportunities and capacities to share equitably in the social and economic benefits of city life?

City Development Strategy

What are the immediate, medium and long term growth and development imperatives of the municipal area?

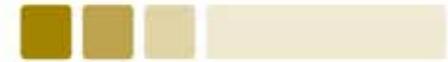
Well-Governed City

- Is the political and institutional content stable, open and dynamic enough to accommodate varied objectives and interests?

Sustainable City

- How is the city impacting on the limited reserve of non-renewable resources that sustains the settlement and makes it viable?

Implications for metros



- **Refresh the developmental vision of metros; “ SA cities need more and better jobs and improved livelihoods”**
- **Stabilize metro government and restore trust; “recognize the importance of effective City leadership”**
- **Reshape and reconfigure cities; “fragmented cities need to be knotted together more tightly in the interest of functional efficiency, social inclusion and environmental sustainability”**
- **Improve Horizontal & vertical coordination**

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